
Project Plan Template Questions Received August 11, 2016
New Hampshire's Delivery System Reform Incentive Payment (DSRIP) Demonstration

Point Values of Questions

Question: The template is quite detailed and comprehensive, but there is no point value assigned to the two major sections of the document. In Section 1, we do not understand the relative importance of each question and of the subcomponents within the question. Knowing this provides us with a gauge for what level of focus the response requires.

Section 2 requires detailed narratives on each of the six project plans. We know from Attachment D, that the funding in DY 2-5 has a relative weighting on the Statewide, Core and Community Projects, but again, no point value assigned to each project or the components within each.

Response: Point values have been assigned to sections and subcomponents by the Independent Assessor and will be shared and posted to the New Hampshire DSRIP website. A training session regarding the project plan will be hosted by the Independent Assessor on Wednesday, August 31 for all IDNs. Scoring will be discussed during this training. The Independent Assessor will be presenting on the review process as well as key considerations to keep in mind when developing submission responses to the IDN Project Plan questions. There will be opportunity for IDNs to pose questions during and after the webinar that will be captured and then shared with all IDNs in future communications.

Detailed Assessments Prior to Project Plan Submission

Question: For the Workforce and Health Information Technology projects, we are being asked for an assessment of our respective capacities in each of these areas. Both of these questions are appropriate. However, to then require an assessment of the gaps and the strategies to close them when the two Statewide Taskforces have yet to convene creates a bit of a challenge as to how detailed level of response we can reasonably provide.

Response: The assessments required for the statewide projects (Workforce, Health Information Technology and Integration) require a response that is only at a "bird's eye level" that includes analysis and strategy at a high perspective, with limited granular detail. The concepts proposed in the assessment should be feasible and realistic but also preliminary. The Department does not expect a full, comprehensive HIT or Workforce Capacity assessment to be complete prior to the submission of Project Plans.

Transparency of Project Plans Submitted and Reviewed

Question: The contract with the Independent Assessor stipulated that the Project Plans, once they are submitted to the Department, would become public and open for comment. This is not mentioned in the template. The Regions would welcome the public comment but would also like to understand how that will factor into the scoring and the timing for such comment.

Response: The 1115 waiver requires a transparent process for IDN application and project plan approval. The Independent Review Panel is a transparent forum for reviewing the Independent

Assessor's evaluations. This forum will allow for public attendance. The Independent Review Panel serves to offer industry input. Project plan submissions will not be made public until all technical assistance has concluded and decisions by the Department regarding plans are complete. We do not anticipate soliciting public comment on the project plans beyond the discussions that occur with the Independent Review Panel.

Reporting Requirement Details

Question: The template specifies certain reporting requirements as do the other documents approved on July 20, 2016. The one which is most critical is the reporting of data to the Department. We need to understand what is required as this will tie into the IT work referenced above.

Response: In DY 2, the reporting requirements to the department are process measures related to the planning and project development phase. A data dictionary is anticipated to be released in September 2016, including the description of process deliverables for DY2. Most clinical measures are not reported until DY 3, and in DY 4 and DY 5 only performance metrics will be reported. Many clinical measures will be derived from claims data through the Department; however for certain measures managed by the IDN it will be necessary for the Department to work with the IDNs to establish how these measures will be defined due to the data collection capabilities of the IDNs. The process to do this will also begin in September of 2016.

Guidance on How to Submit a Successful Project Plan

Question: Will the Department require a baseline threshold in terms of points that a region must achieve in order for the plans to be approved? Should there be deficiencies in a plan, who will work with the Regions to address those?

Response: The scoring methodology established by the Independent Assessor will be approved by the Department. Technical assistance for project plan improvement will be provided by the Independent Assessor. Once project plans are approved, if areas for improvement remain, the IDN should anticipate seeking support from the Learning Collaborative and the Department for continuous quality improvement.

Question: The template, while detailed, has several questions that are somewhat vague or more process focused. Absent a baseline expectation, we can describe our process to, for example, how a region will oversee Data Governance and data sharing standards, but no criteria as to whether this is adequate to the Independent Assessor's review.

Response: During the NH DSRIP Project Plan Training on Wednesday, August 31, criteria will be discussed to help advise the IDNs responses to process related questions.

Question: As referenced earlier, the template is very detailed, but one critical aspect of the Transformation is the integration of support services or Social Determinants of Health. There is no specific question on exactly how we will address these in our respective plans.

Response: Social determinants of health, integration and behavioral health are the foundational concepts of IDN project plans. All responses should explain how these concepts drive gap analysis, assessment design, strategy design, and targeted health outcomes. The project plan in

its entirety should speak to the foundational concepts and not be limited to specific questions. More information will be provided during the NH DSRIP Project Plan training on Wednesday, August 31.

Databooks For Each Region

Question: We have been provided with a preliminary estimate of our Attributable Population, but we lack any substantive details on them. The Department provided a very helpful template for a "data book" which will provide details on the populations, the disease burden, the claims history, the services and so on. Moreover, that data is absolutely essential in our analysis of the region and in justifying the selection of our Community projects. We understand that the data will be available shortly after the G&C act on the contracts. However, in order to make the selections of Community Projects and to complete the plans by mid-October, does not give us the much needed time to analyze the data and test whether it supports our choices.

Response: The Department anticipates it will release a significant section of the databook and measure specifications on Friday, September 2. Some measures will not be fully defined until contracts are executed and project plans approved because the Department will need to gather information about data collection methods within IDNs. It is anticipated discussion about data collection methods will occur through a series of meetings beginning in September 2016. IDN partners are encouraged to begin the important work of analyzing the data attributes of the individuals they serve utilizing the data they currently have on file.